

SUSTAINABILITY-SUCCESS THROUGH PEOPLE PRODUCTS AND PRODUCTIVITY

Standing in the Bread Aisle:

What Drives Consumer Choice in Pre- and Post-Bakery Sales and How to Use the Results to your Advantage

> Presented by Janelle Crawford

Presentation Abstract

Bread tops grocery lists & is a catalyst for shoppers to visit the store. But once consumers are standing in the bread aisle with shelves of options to choose from, what factors contribute to the brands they purchase? What drives them to try something new or remain fiercely loyal to lifelong favorites? More importantly, what happens once they get home and consume baked goods? Do opinions change? If so, why? Tapping into a robust research methodology – gathering "whys" and "what's next" directly from consumers themselves – you can determine what factors influence purchases and the actions customers take based on their experiences with your products. This session will reveal unique and relevant insights that can help brand owners and bakery manufacturers appreciate the evergreen consumer dynamics that shape our industry. This knowledge can ultimately be used to redirect a stagnant market and position it for growth & success.

After this presentation, you will be able to:

- Identify what's really driving consumer purchases, consumption, and loyalty behaviors
- Recognize unmet needs, wants, and opportunities within the category
- Apply insights to their own brands to drive innovation and growth





Hypotheses

- Different bread items are purchased for various reasons in the same household.
 - Needs and expectations vary based on usage, product, and user.
 - Ingredient solutions can have a big role in meeting/exceeding expectations.
 - For most consumers, expectations met > ingredients used.
- Clean label has generally been over-emphasized within the bread segment.
 - Factors such as brand, variety, taste, price, shelf life/freshness, and product claims drive more purchases than the ingredients themselves.
 - Greater industry growth can be driven by meeting unmet needs than focusing primarily on clean label initiatives.
 - Focus on segments who care (only).

Research Goal:

- Understand consumer drivers, usage, and expectations of bread products.
 - Prioritize clean label appropriately.
 - Identify unmet needs.





Sources of Data

- Robust research methodology
- Utilized 'Taste of Solae' database with St. Louis consumers
- Independent moderator for triads

HOW CONSUMERS SHOP FOR BREAD IN A RETAIL SETTING



In-Store Consumer Bread Shopping Observations Dec 2017 | 131 observations Varied stores & dayparts

THEIR ATTITUDES, PURCHASE HABITS & BREAD USAGE



Online Survey with Representative Sample of Consumers June 2017 | 385 participants

THE 'WHYS' BEHIND QUANTITATIVE CONSUMER DATA



In-Person Interviews with White Bread Consumers Dec 2017 | 24 participants Mix of ages & presence of kids

CONSUMER LIKING BASED ON TASTING OF BREADS



Sensory Evaluations of Four Commercial White Breads Nov 2017 | 75 participants White bread consumers

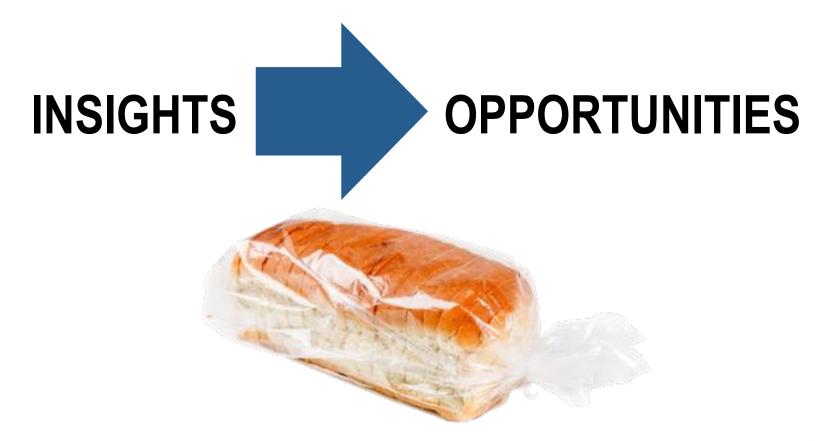
SPECIFIC CHARACTERISTICS OF WHAT WAS LIKED



Trained Descriptive Sensory Scientists' Evaluations of 4 Commercial White Breads Nov 2017









1 34 100



Insights Summary

Sandwich bread is a LOW INVOLVEMENT category...

...that's WELL-LIKED and an American household STAPLE...

...primarily used as a CARRIER and a SIDE ITEM...

...where FRESHNESS is paramount...

...PRICE is strongly considered...

...and removal of many FUNCTIONAL INGREDIENTS has been overemphasized.





Sandwich bread is a LOW INVOLVEMENT category...





Sandwich bread is a LOW INVOLVEMENT category...

Nº CEADER

MINIMAL TIME SPENT IN-STORE

85 PERCENT **91** PERCENT

QUICK OR RUSHED BREAD SELECTION

FIVE MINUTES OR LESS IN AISLE





Sandwich bread is a LOW INVOLVEMENT category...

BRAND PREFERENCES ESTABLISHED

- Most consumers had a regular/preferred sandwich brand(s) due to familiarity, ease of shopping, etc.
 - Sales give opportunity to switch to acceptable option B or C.
- Brand preference based on sensory characteristics and value for the money satisfaction and included both name & store brands.







And the





AROUND FOR GENERATIONS

I've been eating bread forever...and I'm pretty sure the ingredients haven't changed over the years.

It's something that I need; it's been in our diet since before our grandparents... longevity as a human food...

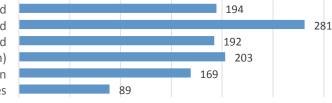




HIGH HOUSEHOLD PENETRATION

What Types of Bread do you currently purchase for yourself **or your family?** (*Please Check all that Apply*)

Sliced White Bread Sliced Whole Wheat Bread Sliced 9-Grain or 12-Grain Bread Artisan Bread (from Bakery Section) Sliced Specialty Bread (Rye, Pumpernickel, Raisin Take and Bake Loaves





N=385



ENJOYED BY ALL

- **KIDS LOVE BREAD!** Discipline so they don't eat too much at the expense of other meal components!
- **ADULTS DO TOO!** Reported eating a variety of types on regular basis and as occasional treat (specialty).







CONSUMPTION TO CONTINUE

81 PERCENT

EATING SAME OR MORE BREAD THAN A YEAR AGO Bread is a healthy product and I ENJOY it!"

As the kids get bigger **P** we'll be eating even more.





...primarily used as a **CARRIER** and a **SIDE ITEM**...



Sk Call



...primarily used as a **CARRIER** and a **SIDE ITEM**...

BREAD VERY VERSATILE		
95 PERCENT SANDWICHES	89 PERCENT TOAST	
83 PERCENT GRILLED CHEESE	65 PERCENT WITH BUTTER	
Also French Toast, Bread Pudding, Garlic Bread, Dip with Oil, in Salads, etc.		

Usage increases with children present, but still prominent without!



1 100

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MOST IMPORTANT

#1 HAS GREAT FLAVOR/TASTE

#2 FRESHNESS (BASED ON DATE)

Across all segments, 'freshness' was cited as the single most important and highly valued bread characteristic, enabling the desired taste and texture delivery.

Freshness-related was the most salient and widespread desire/problem.







1 Ste Cold

VARYING MEANINGS

While definitions of "freshness" varied they centered on:

- SOFTNESS: not too firm or "getting hard"
- **MOIST**: not dry or starting to get hard or crunchy
 - **TASTES GOOD**: which comes from being fresh







ASB ANNO

REINFORCED BY IN-STORE BEHAVIOR

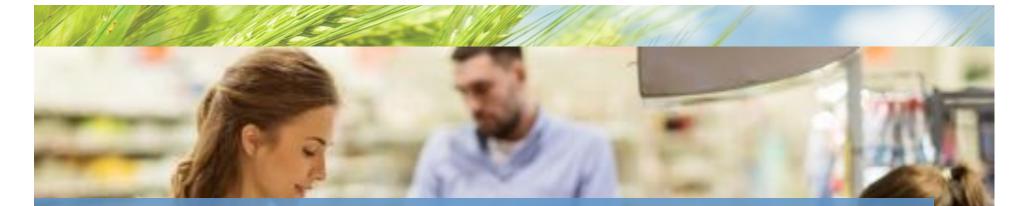
71 PERCENT REACHED FOR FRONT LOAF

20 PERCENT REACHED TO BACK OF SHELF

OVER HALF SQUEEZED OR LOOKED AT BEST-BY DATE







...**PRICE** is strongly considered...







...PRICE is strongly considered...

RANKS HIGH

#4 influence on purchase: PURCHASE PRICE

84 PERCENT

Purchase price somewhat/very/extremely important

OVER 1/3

Having a coupon somewhat/very/extremely important















LOW ENGAGEMENT

Regarding bread Nutrition Facts or Ingredients

All familiar but most never look No Purpose Limited Utility

OVER 95%

Not seen looking at Nutrition Facts or Ingredients on-pack when shopping in the store





ACCEPTED TRADE-OFF

Virtually all participants (23 of 24) said they:

- Were either ok with or will continue to buy bread that contains standard bread ingredients/ preservatives because freshness and taste are more important to them
- Viewed it as a very acceptable trade-off

SUMMARY BELIEF

ASB AKING

I am comfortable with bread made with preservatives that enable bread to stay fresh/the way I like it. This is an acceptable and easy trade-off for me.





CHANGE NOT EXPECTED

"We are going to eat it regardless."

"Bread is what it is."

"They all have basically the same ingredients (ex: additives for freshness)."

"I don't know that you can even have bread without any of this stuff in it."

"I know I've been consuming it all this time and it hasn't done anything"





Opportunities Summary

To drive future success, the industry should focus on...

12 mater

...offering opportunities to expand PRODUCT ENJOYMENT..

...enabling the desired TASTE, TEXTURE, and FUNCTIONALITY...

...while helping REDUCE WASTED PRODUCT and maintaining VALUE...

...with the PEACE OF MIND that functional ingredients aren't barriers.





To drive **FUTURE SUCCESS**, the industry should focus on...







...offering opportunities to expand **PRODUCT ENJOYMENT**...







...offering opportunities to expand PRODUCT ENJOYMENT...

EVERYONE LOVES BREAD!

Consumer ideas included:

- Better tasting low calories/carb
- Opportunities to expand use as a side item
- Increase flavors/varieties of specialty products
- Matching with meals/recipes
- Continue/expand white wheat concept for kids
- Ways to feel even better about bread consumption





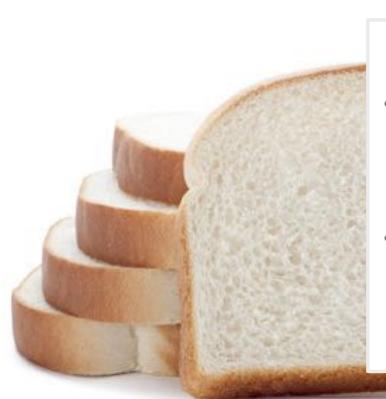


With Person



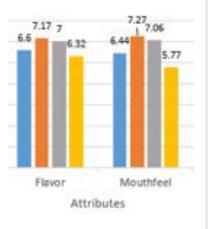






SUPPORTING SENSORY RESULTS

- Bread is a 'carrier' so it must have the correct structure to hold what it's 'carrying.'
- Flavor and Mouthfeel most liked among the two most preferred breads (orange and gray bars).









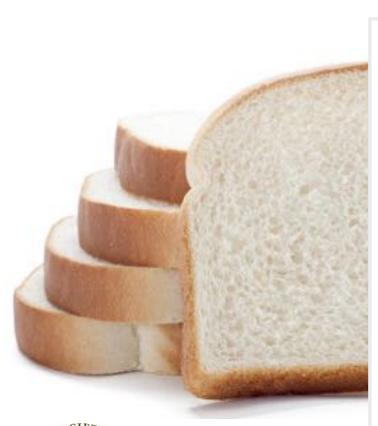
SUPPORTING SENSORY RESULTS

Sensory Characteristics that positively correlate with Consumer Overall Liking include:

- Cooked White Wheat Flavor
- Chemical Leavening Flavor
- Springiness (texture)







SUPPORTING SENSORY RESULTS

Sensory Characteristics that are negatively correlated with **Consumer Overall Liking** include:

- Overall Aromatic Impact (strength)
- Whole Wheat Flavor
- Cooked Whole Wheat Flavor
- Salt (Basic Taste)
- # Chews (Chewiness)
- Roughness of Mass
- Toothpack, Tooth Stick





A Part



...while helping **REDUCE WASTED PRODUCT** and **MAINTAINING VALUE**...



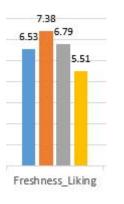




...while helping REDUCE WASTED PRODUCT and maintaining VALUE...

SUPPORTING SENSORY RESULTS

- Freshness most liked among the two most preferred breads (orange & gray bars).
- Ideas were around packaging, loaf size, and variety packs.









...with the **PEACE OF MIND** that functional ingredients aren't barriers.





...with the PEACE OF MIND that functional ingredients aren't barriers.

No one said they had or expected to eat less bread (themselves or their children) or change their bread-related habits because of concern over "clean labeling"-related concerns (i.e. use of preservatives or additives used in bread).



